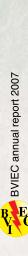


# Electricity Corporation annual report



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The British Virgin Islands Electricity Corporation Ordinance No. 7 of 1978 was legislated in 1978 to provide for the establishment of a Statutory Corporation to be known as the British Virgin Islands Electricity Corporation. This Ordinance came into effect in January of 1979.

The major functions of the Corporation are the generation, transmission, distribution, supply and sale of electricity throughout the British Virgin Islands.

The Corporation is made up of a Chairman, four ordinary members and two Ex-officio members all appointed by Executive Council.

The main goal and objective of the British Virgin Islands Electricity Corporation are to provide the best possible service to its customers and to aid in the development of the Territory's electrical infrastructure by adequately supplying a reliable and continuous electrical supply to the entire British Virgin Islands population at an affordable cost.

### BOARD MEMBERS



Chairman; Mrs. Margaret A. Penn, CPA was appointed to the Corporation October 1, 2006 for a period of three years. Mrs. Penn is a self employed businesswoman.



Vice Chairman; Mr. Verlin Crabbe, was re-appointed as a member on October 1, 2003 for a period of four years. Mr. Crabbe is a self employed businessman.



**Member**; *Mr. Robin Gaul*, ACCA was appointed to the Corporation on October 1, 2003 for a period of four years. Mr. Gaul is a retired Accountant.



**Member**; *Ms. Bernice Sprauve*, was appointed to the Corporation on October 1, 2005 for a period of three years. Ms. Sprauve is retired.



**Member**; *Mr. Troy Christopher*, was appointed to the Corporation on October 1, 2005 for a period of three years. Mr. Christopher is a self employed Computer Consultant.



Member; Mr. Frederick Creque, was appointed on October 1, 2006 for a period of three years. Mr. Creque is a retired Civil Servant and previously held the position of Ag. Permanent Secretary in the Ministry of Communication and Works.



**Ex-Officio Member**; *Mr. Leroy Abraham* was appointed Ex-Officio member since September 1, 2000 and was confirmed as General Manager on September 1, 2004.



**Ex-Officio Member**; *Mr. Gary Penn,* Deputy Secretary of Ministry of Communications and Works.





**General Manager** Mr. Leroy A.E. Abraham, B.Sc.EE, C. Eng, MIEE



IT Manager Mr. Kelvin Eubanks B.S, M.S. Digital Technology



Human Resource Manager Mrs. Tamara George-Barry B.Sc, M.P.A, M.H.A.



Financial Controller
Mrs. Carmen A. Sully
B.A. Acct, A.A. Management, ACCA



**Transmission & Distribution Engineer** Mr. Henry Creque B.EE (Hons), MIEEE.

### P E

### JUNIOR MANAGEMENT

#### **Accountant**

Miss. Cleo Christian, A.S. Accounting, B.S. Accounting

#### **Vehicle Maintenance Supervisor**

Mr. Damian Creque B.S. (Hon) Automotive Technology

#### **Inventory Management Unit Supervisor**

Mr. Allan Skelton B.B.A., M.B.A

#### **Information Systems Analyst**

Miss. Takola M. Creque B.A. Business Administration/ Information Systems

#### **Systems Analyst**

Roxanne Isaacs

B.S. Management Information Systems

#### HEAD OFFICE, BANKERS, SOLICITORS AND AUDITORS

#### **HEAD OFFICE**

Long Bush, Tortola | British Virgin Islands | Mailing Address: P.O. Box 268 | Road Town, Tortola, VG 1110, B.V.I Tel: 284-494-3911 | Fax: 284-494-4291 | Email: bviecgm@bvielectricity.com

#### **BANKERS**

First Caribbean International Bank Road Town, Tortola, B.V.I.

Barclays Banks PLC Old Broad Street Branch London, England

Scotia Bank (BVI) Limited Road Town Tortola, B.V.I

First Bank VI Road Town, Tortola B.V.I. Banco Popular de Puerto Rico Road Town Tortola, B.V.I.

Development Bank of the Virgin Islands Road Town Tortola, B.V.I.

#### **SOLICITORS**

O'Neal Webster Simmonds Building Wickham's Cay 1, Road Town, Tortola, B.V.I.

#### **AUDITORS**

Principal
Chief Auditor
Audit Department
B.V.I Government

#### CONTRACTED

Baker Tilly (BVI) Ltd. Chartered Accountants P.O. Box 650 Tropical Isle Building Nibbs Street Road Town Tortola, B.V.I.

### EXECUTIVE SUMMARY

#### **Operating Revenues**

At the end of the year in review, the Corporation realized operating revenue of \$47.89 million compared to \$45.71 million for the previous year. Revenue from electricity sales increased to \$47.15 million which was 5.10% over 2006 (\$44.86 million). During the year 79% of the revenue from the sale of electricity came from Tortola, 16% came from Virgin Gorda, 2% came from the other islands and 3% came from Streetlights. Domestic customers contributed 36% of the revenue, commercial customers 57%, industrial customers 4% and streetlighting 3%.

#### **Operating Expenses**

Operating expenses, which were 90.68% of total revenue included depreciation expenses of \$4.70 million. Overall, operating expenses decreased from \$45.71 million in 2006 to \$43.43 million in 2007 i.e. a decrease of 5.25%. Fuel cost of \$26.68 million, which was the single largest expense, increased from 24.43 million in 2006.

During the preparation of the 2007 budget, sales were projected to increase approximately 5.2% over the previous year's sales. This assumption was made in light of the previous year's growth, the projection from BVIEC's Power Development Study 2003-2013 and the economic outlook for the British Virgin Islands for the year 2007.

The above revenue and operating expenses resulted in an operating profit of \$4.46 million compared to \$4.37 million in 2006.

#### **Capital Expenditures**

For the year in review, the Corporation spent 10.78 million dollars on capital additions. Details as follows: 89.83% was spent on Generating Plant and equipment, 8.67% on the Transmission and Distribution Systems, none on motor vehicles, 0.14% on furniture, 0.66% on computing equipment and 0.70% on Land and Building.

#### **Other Income and Expenses**

Finance charges increased by 518% mainly due to additional financing acquired to complete the Phase IV Development Project.

In 2007, there was an unrealized foreign exchange gain of \$74,280 compared with a gain of \$13,905 in 2006.

The islands which were within the Corporation's area of service during 2007 were:

- 1. Tortola
- 2. Beef Island
- Frenchman's Cay 3.
- 4. Virgin Gorda
- Great Camanoe

- 6. Jost Van Dyke
- 7. Marina Cay
- 8. Little Thatch
- 9. Scrub Island
- Saba Rock 10.
- 11. **Buck Island**
- 12. Anegada

The electrical demands of the first eleven (11) islands were met from the power stations on the island of Tortola, at Long Bush and Pockwood Pond. The electrical demand of the 12th Island - Anegada, was met by a small power station at that location with an installed capacity of 1680 KW.

#### **Operations**

During the preparation of the 2007 budget, the Corporation projected an increase of 5.2% in the sale of electricity over the preceding year's budget. The actual units sold were 155.5 million units; a 3.3% difference over the projected value of 150.7 million units, but a slightly lower than projected amount of revenue acquired as the average price of fuel was slightly lower than projected.

During 2007, sales increased by 7.46 million units, an increase of 5.04% over 2006 and units generated increased 13.3 million units, an increase of 7.99% over 2006.

Fuel usage in 2007 increased slightly over 2006 by approximately 0.38 million gallons. The total cost of fuel increased significantly to \$26.68 million in 2007 compared with \$24.43 million in 2006, an increase of 9.2% or \$2.25 million, mainly due to continuing global increases in crude oil prices and subsequent petroleum products.

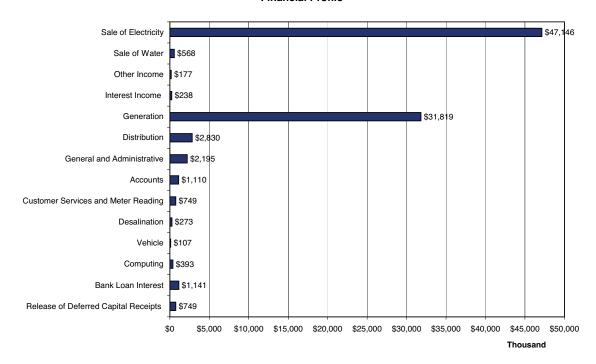
During 2007 an additional 502 customers were added to the Distribution Network bringing the total number of customers on the system at December 31, 2007, to 13,940. The revenue per unit metered decreased 8.4% from 2006 and the cost per unit metered increased 5.4%.





### FINANCIAL PROFILE

#### **Financial Profile**



### AREAS OF SERVICE AND OPERATIONS

#### SALES BY ISLANDS (\$1000) 2003 - 2007

ISLANDS         2003         2004         2005         2006         2007           Tortola         21,799         24,926         31,401         35,335         36,875           Virgin Gorda         4,673         5,368         6,570         7291         7,629           Anegada         215         226         262         327         345           JostVan Dyke         222         258         328         383         411           Camanoe         153         153         169         184         209           Streetlighting         1,058         1,121         1,256         1,337         1,335           TOTAL         28,120         32,052         39,986         44,857         46,804						
Virgin Gorda       4,673       5,368       6,570       7291       7,629         Anegada       215       226       262       327       345         JostVan Dyke       222       258       328       383       411         Camanoe       153       153       169       184       209         Streetlighting       1,058       1,121       1,256       1,337       1,335	ISLANDS	2003	2004	2005	2006	2007
Anegada         215         226         262         327         345           JostVan Dyke         222         258         328         383         411           Camanoe         153         153         169         184         209           Streetlighting         1,058         1,121         1,256         1,337         1,335	Tortola	21,799	24,926	31,401	35,335	36,875
JostVan Dyke         222         258         328         383         411           Camanoe         153         153         169         184         209           Streetlighting         1,058         1,121         1,256         1,337         1,335	Virgin Gorda	4,673	5,368	6,570	7291	7,629
Camanoe         153         153         169         184         209           Streetlighting         1,058         1,121         1,256         1,337         1,335	Anegada	215	226	262	327	345
Streetlighting 1,058 1,121 1,256 1,337 1,335	JostVan Dyke	222	258	328	383	411
	Camanoe	153	153	169	184	209
TOTAL 28,120 32,052 39,986 44,857 46,804	Streetlighting	1,058	1,121	1,256	1,337	1,335
	TOTAL	28,120	32,052	39,986	44,857	46,804



### GENERATION

At the commencement of the year, the Corporation's generating capacity at the Pock Wood Pond Power Stations was 26.0 MW. This was a 5.0 MW reduction due to the removal of the two remaining Rolls Royce Allen 5012 generating sets. Overall however, the Corporation retained a generating capacity of 40.650 MW with the aid of three high speed rental units at the Long Bush Power Station. The situation would improve by April 2007 with the commissioning of the new units 5 & 6 which restored the overall generating capacity to 43.268 MW.

#### Major Overhauls and Break Downs for 2007.

#### Tortola

- 1. No. 2 set 6000 hours overhaul: March 7th, 2007 22nd, June 2007
- 2. No.1 set 6000 hours overhaul: July 18th, 2007 August 3rd, 2007
- 3. No. 11 set (Long Bush): October 27th fire damage sustained by alternator

#### Anegada

- 1. No. 2 set damaged crankshaft and engine block: 15th March, 2007
- 2. No. 3 set damaged crankshaft and engine block: 19th March, 2007
- 3. No. 1 set overhaul: 18th June, 2007 1st July, 2007
- 4. No. 5 set damaged crankshaft: 23rd January 2007



### TRANSMISSION AND DISTRIBUTION

In 2007, BVIEC's customers received a significant reduction in wide area outages due mainly to the installation of four new 5.5 MW diesel generators that replaced the three less proven and unreliable 6 MW Rolls Royce diesel generators.

The Corporation and its customers continued to face escalating fuel prices, as the price for crude oil approached approximately \$100 per barrel by year end. In an effort to assist customers with managing their energy consumption, the Advanced Metering Initiative project was launched during the course of the year. The initiative involves the eventual replacement of all consumption meters on the grid with new smart meters capable of providing hourly, daily, and monthly data which may be regularly monitored from BVIEC's head offices.

The Wickhams Cav Feeder Relocation project also commenced during the course of 2007. The project involved installing a 2nd Distribution Feeder to supply Tortola's commercial and industrial district as the primary feeder supplying the area was approaching its full capacity. The feeder was installed completely underground and any areas along the route of the primary feeder that were still overhead were also relocated underground. The works presented its fair share of challenges as significant traffic interruptions would have been unacceptable, and had to be avoided as much as possible.

For the first time in 2007, the Corporation also undertook a comprehensive exercise, in conjunction with the equipment manufacturers, to test, service and repair any existing issues with indoor medium voltage vacuum insulated metal clad switchear at all four of the BVIEC's substations.

In addition to the activities mentioned above the Department performed the following projects during the course of 2007:

- 1. A significant amount of overhead line construction material was recovered from the Nail Bay line relocation project and re-used for mainline construction elsewhere
- 2. More pad mounted switchgear was covered
- 3. A significant number of poles were planted in the Settlement, Anegada to replace some of the rotten wooden poles.
- 4. Replaced the ageing and corroded switchgear which controls the incoming power to the island of Jost Van Dyke.
- 5. The generator #4 step-up transformer was repaired in-house when an electrical failure occurred within the tank of the unit.
- 6. A section of lines was placed underground at Frenchman's Cay Tortola.
- 7. Attempts made to 'weld' leaking transformer radiators on the Pockwood Pond Interconnector Units 1 and 2.
- 8. Relocated a section of the mainline between Pond Bay and Mahoe Bay, Virgin Gorda.
- Began the construction of the Johnson Ghut to Long Trench link between the Spare Road Town and Ridge feeders

Some of the objectives the Department planned to accomplish in 2008 were:

• To Complete the Wickham's Cay Feeder Relocation Project.

- To commission the new advanced metering infrastructure system, and perform remote meter readings in certain selected areas of Tortola.
- To relocate a section of an HV spur on Frenchman's Cay Underground
- To relocate a section of the HV mainline in Mango Bay, Virgin Gorda underground.
- To introduce a new standard of earthing sets that would maintain the same level safety to the linesman while however, making them more convenient to install and remove.
- To relocate a section of the HV mainline in Belmont Estate to a more accessible location.
- •To relocate a section of the HV mainline on West End to a more accessible location.
- •To relocate a section of the HV mainline in Apple Bay to a more accessible location.
- To upgrade and replace the oil cooling systems on all 15 MVA transformers at Pockwood Pond and Long Bush Power Stations.
- An initiative to relaunch locking the Corporation's meters in order to help minimize energy theft and meter tampering
- To relocate a section of an HV spur in Little Bay, Lambert underground
- To install a submarine cable from Carrot Bay to Biras Creek for the Oil Nut Bay Development



#### **SUMMARY OF UNITS SOLD & REVENUE BY CUSTOMER GROUPING 2007**

Customer Type	Units Sold kwh	No. Of Customers	Sales (\$1000)
Domestic	53,360,506	11,972	16,792,857.00
Commercial	91,289,857	1,913	26,661,960.15
Industrial	7,155,658	54	2,014,224.96
Streetlighting	3,741,640	1	1,335,007.30
Total	155,547,661	13,940	46,804,049.41

Sales increased by approximately 4.3% from 44.86 million in 2006 to 46.80 million in 2007. The Units sold and number of customers also increased by 4.87% (7.22 million units) and 3.74% (502 customers) respectively.

#### **Goals For The Future**

To increase initiatives to collect all accounts receivables within the standard thirty (30) days period and intensify efforts to collect all overdue accounts;

To enhance procedures and controls of the accounts payables operations to ensure complete, accurate and timely payment to Suppliers;

To provide necessary training and development to employees of Finance Department, to fully equip and motivate staff towards Excellent Standards Of Performance.

To continue to work with other departments to improve the quality of service to external as well as internal customers.



### HUMAN RESOURC

#### **HUMAN RESOURCE CONSULTANCY**

Effective January 1, 2007, the new job classification system, completed during the course of the previous year, was implemented across the entire Corporation.

The new performance management system arising out of the same exercise was also introduced and partially implemented.

#### **EMPLOYEES**

At the end of 2007 there was a total of 165 employees on the Corporation's payroll.

#### **Employees by Departments 2004 – 2007**

Department	2004	2005	2006	2007
Human Resource	11	10	11	8
Finance	35	41	38	38
Transmission & Distribution	44	45	45	46
Generation	70	71	74	69
Information Technology	4	4	4	4
Total	164	171	172	165

#### **ON THE JOB TRAINING**

One student from the BVI Technical and Vocational Institute was given the opportunity to receive on the job training at the Corporation during 2007. He was assigned as follows:

Mr. Curteis Samuel - Transmission and Distribution/Generation Department

#### **SUMMER EMPLOYEES**

Sixteen students were given the opportunity to be employed by the Corporation during 2007. They were assigned as follows:

Molik Malone	-	Transmission and Distribution Department
Kareem Caines	-	Transmission and Distribution Department
Ethan O'Neal	_	Transmission and Distribution Department
Reba Evans	-	Transmission and Distribution Department
Aketha Penn	_	Transmission and Distribution Department
Javan Cooper	_	Finance/Generation Department
Glenda Allen	-	Finance Department
Akesha Adonis	_	Finance Department
Naresha Martin	-	Human Resource Department
Carolyn Chinnery	-	Human Resource Department
Riiah Durante	_	Human Resource Department
Tyneshia Scatliffe	_	Human Resource Department
Khamal Bertie	_	Generation Department
Odanis Ortiz	_	Generation Department
Francisco Calderon	_	Generation Department
Latisha Sutton	_	Generation Department



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During 2007 employees were trained and developed in the various areas of an electric utility operation. The training helped employees to improve their performance and skills resulting in a more positive image for the Corporation.

#### Training was given in the following areas:

Department	Courses	Venue	Number of Employee
Transmission &			
Distribution:	Communicating with Impact	Prospect Reef	
		Conference Room	
	Identifying and Assisting Addicted Employees	Sandy Lane Centre	
	Conflict Resolution and Confrontation Management Workshop	BVIEC Training Room	
	Engineering Manages and Engineers Conference	BVIEC Training Room	
	Managing the Art of Negotiations	BVIEC Training Room	
	How To Become A Better Communicator	BVIEC Training Room	
	How To Deal With Difficult People	BVIEC Training Room	
	Distribution Transformers Training	Barbados	
	UK Training	United Kingdom	
	Engineering Economics	St. Lucia	
	Advanced Brake Training	Napa, BVI	
	Automotive Technical Seminar	Marine Centre (Paraquita Bay)	
	Linesman Training Level 3	BVIEC Training Room	
S	Global Positioning Systems Seminar	Prospect Reef Conference Room	
Generation:	Busine Effective Montines	December 1 December 1 December 1	
	Running Effective Meetings	Prospect Reef Conference Room	
	Communicating with Impact	Prospect Reef Conference Room	
	Identifying and Assisting Addicted Employees	Sandy Lane Centre	
	Conflict Resolution and Confrontation Management Workshop	BVIEC Training Room	
	How To Deal With Difficult People	BVIEC Training Room	
	Conflict Resolution Workshop	BVIEC Training Room	
inance:	Running Effective Meetings	Prospect Reef Conference Room	
	Delegation and Feedback	Prospect Reef Conference Room	
	Managing Your Team	Prospect Reef Conference Room	
	Identifying and Assisting Addicted Employees	Sandy Lane Centre	
	Conflict Resolution and Confrontation Management Workshop	BVIEC Training Room	
	Managing the Art of Negotiations	BVIEC Training Room	
	How To Become A Better Communicator	BVIEC Training Room	
	How To Deal With Difficult People	BVIEC Training Room	
	Conflict Resolution Workshop	BVIEC Training Room	
	Office Professional Certificate and	-	
	Development Module 2	Barbados	
luman	Running Effective Meetings	Prospect Reef Conference Room	
Resource:	Identifying and Assisting Addicted Employees	Sandy Lane Centre	
	Managing the Art of Negotiations	BVIEC Training Room	
	27th Annual Fuel Oil/Energy Buyer's Conference	Miami, Florida	
nformation	2. a a a a a a a a	main, i fortua	
echnology:	Running Effective Meetings	Prospect Reef Conference Room	
comology.	How To Become A Better Communicator	BVIEC Training Room	
		•	
	How To Deal With Difficult People	BVIEC Training Room	
	New Horizons/CompTIA A+IT Tech	Orlando, Florida	

### STAFF CHANGES

#### **NEW EMPLOYEES**

#### **Transmission and Distribution:**

Kareem Douglas

Symorne Penn

**Human Resource:** 

Deberio Alexis Jr.

Finance:

Carmen Sully

David A. Todman

Naresha Martin

- Meter Installer
- Engineer
- Administrative Assistant
- Financial Controller (Re-hired)
- Customer Service Field Clerk (Re-hired)
- Customer Service Representative

#### **RESIGNATIONS**

#### **Human Resource:**

Roxanne Ritter

**Transmission and Distribution:** 

Anthony George

Finance:

Denise Daniel

Kevin Richards

Nathan McLean

Generation:

Michael Allen

- Human Resource Manager

- Junior Linesman

- Financial Controller, Ag.

- Financial Controller, Ag.

- Customer Service Field Clerk

- Generation Engineer, Ag.

#### **TERMINATIONS**

#### Finance:

David A. Todman

Y. Faustina Browne

**Human Resource:** 

Kaama Baker

**Generation:** Terry Young

Richard Hodge

- Customer Service Field Clerk

- Customer Service Representative

- Office Clerk

- Plant Operator

- Plant Operator

#### **RETIREMENTS**

#### **Generation:**

Gene Todman Calvin Maloney

**Transmission and Distribution:** 

Ralph Durante

- Mechanic Foreman

- Shift Controller

- Planning Officer

#### **PROMOTIONS**

#### **Generation:**

Leslie Graham

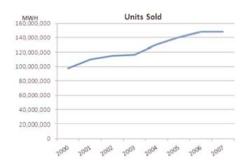
- Shift Controller

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### SUMMARY OF STATIST

#### **UNITS SOLD**

Units sold increased from approximately 148.3 million units in 2006 to 155.5 million units in 2007, an increase of 4.85%.



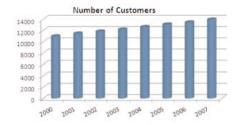
#### **MAXIMUM DEMAND**

The maximum demand experienced during 2007 increased to 28,840KW, 5.87% over 2006's maximum demand of 27,240KW.



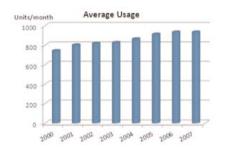
#### **CUSTOMERS**

At the end of 2007 there were 11,972 domestic, 1,913 commercial, 54 industrial and 1 streetlighting customer on the system. The total number of customers rose from 13,438 in 2006 to 13,940 in 2007, an increase of 3.74%. This year domestic, commercial and industrial customers were responsible for the increase in the total number of new customers.



#### **AVERAGE USAGE**

The average usage per customer per month remained the same at 930 units per month in 2007.



#### **ANNUAL LOAD FACTOR**

The annual load factor for 2007 of 66.63%, was slightly higher than the 2006's load factor of 64.67%."

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#### **Street Lighting**

There were approximately 2,836 streetlights on the system at the end of 2007. There were 1166 mercury, 1566 sodium, 101 Urbis, and 2 tungsten.

Island	Type of Fixture	Quantity	Wattage	
Tortola	Mercury	954	166,950	
	Sodium	1,248	191,190	
	Urbis	101	7,070	
	Tungsten	2	200	
	Total	2,305	365,410	
Virgin Gorda	Mercury	111	19,425	
	Sodium	205	30,750	
	Total	316	50,175	
Jost Van Dyke	Mercury	16	2,800	
	Sodium	88	13,200	
	Urbis	1	70	
	Total	105	16,070	
Anegada	Mercury	85	14,875	
	Sodium	25	3,750	
	Total	110	30,945	
	Grand Total	2,836	18,625	

BVIEC annual report 2007
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### MAIN NETWORK

GENERATION		2007	2006
Installed Generating Capacity	KW	40,274	35,774
Generating Voltage LBPS	KV	13.2	13.2
Generating Voltage PPPS	KV	3.3/6.6/13.2	3.3/6.6/13.2
Transmission Voltage	KV	13.2/34.5	13.2/34.5
System Maximum Demand	KW	28,840	27,240
Units Generated	KWH	179,443,514	166,165,654
Annual Load Factor	%	66.63	64.67
Units sent out	KWH	168,332,867	154,310,449
Fuel (used)	US Gals.	11,729,857	11,345,360
Total cost of Fuel	US\$	25,778,394.80	23,087,825.49
Average Cost of Fuel (US Gal.)	Cents	2.09	1.98
Fuel Required to Generate 1 Unit	US Gals.	0.0654	0.0683

TRANSMISSION & DISTRIBUTION NETWORK		2007	2006	
34.5 KV Underground Cable	Miles	10.67	10.67	
13.2 KV Overhead Lines	Miles	176.84	169.79	
13.2 KV Underground Cable	Miles	41.97	41.43	
13.2 KV Submarine Cable	Miles	32	32	
34.5 KV Overhead Cable (Double Circuit)	Miles	2.28	2.28	
34.5 KV Submarine Cable (Double Circuit)	Miles	19.88	19.88	
LV Overhead Lines	Miles	209.16	209.16	
LV Underground Cables	Miles	60.93	58.77	
No. of Transformers	No.	1870	1810	
Total Transformer Capacity	KVA	106398.5	102185.5	
Average Size of Transformers	KVA	56.89759358	56.45607735	

CUSTOMERS & SALES		2007	2006
Customers at 31st December	No.	13,940	13,438
Units Sold	KWH	155,551,821	148,093,666
Average units / customers / month	KWH	948.1282747	930
Total Revenue	\$	46,794,521.96	48,622,515
Revenue / Unit Metered	\$/KWH	0.300829149	0.3283
Total Operating Expenditure	US\$	45,993,923.19	41,540,084
Cost / Unit Metered	US\$/KWH	0.295682319	0.2805
Estimated Population of Territory	No.	23,552	23,098



GENERATION		2007	2006
Installed Capacity	KW	1,680	1,680
Generating Voltage	KV	0.48	0.48
Transmission Voltage	KV	13.2	13.2
Maximum Demand	KW	235	285
Total Units Generated	KWH	529,094	1,396,766
Fuel (used)	US Gals.	124,762	141,359
Total cost of Fuel	US\$	336,264.24	337,517.58
Average Cost of Fuel (US Gal.)	\$/US Gal.	2.60	2.43
Fuel Required to Generate 1 Unit	US Gals.	0.2358	0.1012
TRANSMISSION & DISTRIBUTION NETWORK		2007	2006
13.2 KV Overhead Lines	Miles	15.88	15.88
13.2 KV Underground Cable	Miles	0.09	0.09
LV Overhead Lines	Miles	9.011	8.92
LV Underground Cables	Miles	0.537	0.52
No. of Transformers	No.	60	60
Total Transformer Capacity	KVA	1995.5	1995.5
Average Size of Transformers	KVA	33.26	33.26
CUSTOMERS & SALES		2007	2006
Customers at 31st December	No.	162	166
Units Sold	KWH	1,102,931	1,005,732
Average units / customers / month	KWH	567.3513374	518.1514683
Total Revenue	\$	344,864.90	326,817.10
Revenue / Unit Metered	\$/KWH	0.312680394	0.324954461
Total Operating Expenditure	US\$	287,649.02	478057.2
Cost / Unit Metered	US\$/KWH	0.260804184	0.475332594
Estimated Population of Territory	No.	N/A	192
Units/head of population / month	KWH	N/A	436.515625
Streetlights -	a) No.	110	110
b) Wattage	W	17250	17250







#### GOVERNMENT OF THE VIRGIN ISLANDS OFFICE OF THE AUDITOR GENERAL

PO Box 174, Road Town, Tortola, Virgin Islands Telephone: (284) 468-4144, Facsimile: (284) 468-4148

#### **Audit Certificate**

I hereby certify that, in accordance with Section 21(3) of the British Virgin Islands Electricity Corporation Ordinance, CAP. 277, the accounts of the Corporation for the year ended 31 December 2007 as attached hereto have been examined.

The audit examination was carried out on my behalf by the firm certified accountants, BDO Binder Limited, as provided for under Section 21(b) of the Audit Act 2003. The audit was conducted in accordance with International Standards on Auditing, which require that the audit be planned and performed to obtain reasonable assurance that the financial statements are free from material misstatements. An audit includes an examination, on a test basis, of evidence relevant to the amounts and disclosures in the financial statements. It also includes an assessment of judgments made by management in the preparation of financial statements.

I have received all the information and explanations which to the best of my knowledge and belief were necessary, and the Corporation has complied with all the financial provision of the British Virgin Islands Electricity Corporation Ordinance, with which it is the duty of the Corporation to comply including the maintenance of proper accounting and related records.

Based on the report submitted by the firm of chartered accountants, in my opinion the financial statements present fairly in all material respects the financial position of the British Virgin Islands Electricity Corporation as at 31 December 2007 and the results of its operations for the year then ended in conformity with International Accounting Standards applied on the basis consistent with the preceding year.

Sonia M. Webster (Ms)

Auditor General

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# BVIEC annual report 2007

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

#### **Corporation Directory** At December 31, 2007

#### **Board of Directors**

Chairman

Mrs. Margaret A. Penn

Vice Chairman Mr. Verlin Crabbe

Members

Mr. Troy Christopher Mr. Robin Gaul Ms. Bernice Sprauve Mr. Frederick Creque

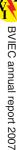
Ex- officio members

Mr. Leroy A. E. Abraham (General Manager) Ms. Julia Christopher

#### **Registered Office**

Long Bush P.O.Box 268 Road Town, Tortola British Virgin Islands

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#### **BDO Binder Limited** Accountants and Consultants

Sea Meadow House Tobacco Wharf P.O. Box 34 Road Town, Tortola British Virgin Islands Telephone: (284) 494-3783 Facsimile: (284) 494-2220 E-mail: mail@bdobvi.com

#### **Independent Auditor's Report**

To the Shareholder of British Virgin Islands Electricity Corporation Tortola, British Virgin Islands

We have audited the accompanying financial statements of The British Virgin Islands Electricity Corporation which comprise of the balance sheet as at December 31, 2007, and the statements of income and retained earnings and cash flows for the year then ended, and the related notes, as set out on pages 3 to 19.

#### Management's Responsibility

Management is responsible for the preparation and the fair presentation of these financial statements in accordance with International Financial Reporting Standards. This responsibility includes: designing, implementing and maintaining internal controls relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### Auditor's Responsibility

We have conducted our audit in accordance with International Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable, but not absolute, assurance about whether the financial statements are free from material misstatement, whether due to fraud or error.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making these risk assessments, the auditor considers internal controls relevant to the Corporation's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate to the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Corporation's internal control. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial

We believe that the audit evidence that we have obtained is sufficient and appropriate to provide a reasonable basis for our opinion on the financial statements.

#### Opinion

In our opinion, the financial statements on pages 3 to 19 give a true and fair view of the financial position of The British Virgin Islands Electricity Corporation as of December 31, 2007 and of its financial performance for the year then ended in accordance with International Financial Reporting Standards.

Tortola, British Virgin Islands

ho hive himler

July 22, 2009

#### BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION

**Balance Sheet At December 31, 2007**Expressed in U.S. Dollars

ASSETS	<u>Notes</u>	<u>2007</u>	<u>2006</u>
Current assets Cash and cash equivalents Receivables Inventories	3 4	6,172,528 10,257,509 8,942,882	9,367,206 6,365,040 7,437,386
Total current assets		25,372,919	23,169,632
Non-current assets Fixed assets Construction in progress Total non-current assets	5 6	61,055,855 558,810 61,614,665	54,971,254 1,979,466 56,950,720
TOTAL ASSETS		US\$ <u>86,987,584</u>	US\$ <u>80,120,352</u>
LIABILITIES AND SHAREHOLDER'S EQUITY			
Current liabilities Payables Customer deposits Term loans payable within one year Total current liabilities	7 8	6,291,489 1,399,040 2,558,879 10,249,408	5,204,942 1,265,157 3,005,630 9,475,729
Non- current liabilities Term loans payable outside one year Pension fund liability Deferred capital receipts Total non-current liabilities	8 9 10	23,506,268 2,251,982 6,221,427 31,979,677	26,067,464 1,903,742 6,058,839 34,030,045
Total liabilities		42,229,085	43,505,774
Shareholder's equity Share capital Contributed surplus Retained earnings	11 11	7,052,465 9,661,763 <u>28,044,271</u>	7,052,465 5,301,763 24,260,350
Total shareholder's equity		44,758,499	36,614,578
TOTAL LIABILITIES AND SHAREHOLDER'S EQUITY		US\$ <u>86,987,584</u>	US\$ <u>80,120,352</u>

Approved by the Board of Directors on July 22, 2009

Director

The accompanying notes on pages 6 to 19 form an integral part of these financial statements



#### Statement of Income and Retained Earnings For the year ended December 31, 2007

Expressed in U.S. Dollars

	<u>Notes</u>	2007	2006
INCOME			
Sale of electricity Sale of water Other income		47,145,826 567,648 <u>176,594</u>	44,856,919 588,810 262,613
		47,890,068	45,708,342
EXPENSES			
Generation Distribution General and administrative Accounts Customer services and meter reading Desalination Vehicle Computing Depreciation Release of deferred capital receipts	5 10	31,818,804 2,829,863 2,194,997 1,109,183 749,256 273,492 107,298 393,282 4,699,699 (748,681)	30,336,286 2,805,818 2,111,226 1,089,548 644,992 310,734 139,101 303,613 4,308,542 (
OPERATING PROFIT		4,462,875	4,371,084
Interest expense Interest income Foreign exchange gain		( 1,141,494) 238,261 74,280	( 294,328) 118,804 13,905
NET PROFIT FOR THE YEAR		3,633,922	4,209,465
RETAINED EARNINGS, BEGINNING OF YEAR AS PREVIOUSLY STATED Prior period adjustment		24,260,350 149,999	
RETAINED EARNINGS, BEGINNING OF YEAR		24,410,349	20,050,885
RETAINED EARNINGS, END OF YEAR		US\$ <u>28,044,271</u>	US\$ <u>24,260,350</u>

The Corporation has no recognised gains or losses in the year other than those passing through the statement of income and retained earnings presented above.

#### BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION

#### **Statement of Cash Flows** For the year ended December 31, 2007 Expressed in U.S. Dollars

	200=	200/
CASH FLOWS FROM OPERATING ACTIVITIES	<u>2007</u>	<u>2006</u>
Net profit for the year Adjustments for:	3,633,922	4,209,465
Depreciation Interest expense	4,699,699 1,141,494	4,308,542 294,328
Interest and other income	( 238,261)	( 118,804)
Foreign exchange gain	( <u>74,280</u> )	( <u>13,906</u> )
Operating profit before working capital changes	9,162,574	8,679,625
(Increase) decrease in trade and other receivables Increase in inventories	(3,892,469) (1,505,496)	2,987,409 (1,998,826)
Increase in trade and other payables	1,086,547	915,825
Increase in pension fund liability Increase in deferred capital receipts	348,240 162,588	297,044 64,177
Increase in customer deposits	133,883	329,745
Net cash flows from operating activities	5,495,867	11,274,999
CASH FLOWS FROM INVESTING ACTIVITIES		
Purchase of fixed assets	(11,343,110)	(17,165,922)
Phase IV development costs Interest received	2,129,465 238,261	1,554,788 118,804
Net cash flows used in investing activities	( 8,975,384)	(15,492,330)
,	( 0,919,304)	(17,472,330)
CASH FLOWS FROM FINANCING ACTIVITIES		
Repayment of loans Acquisition of loans	(3,007,947)	( 4,506,305) 14,095,191
Additional contributed surplus	4,360,000	
Interest paid	( <u>1.141.494</u> )	( <u>294,328</u> )
Net cash flows from financing activities	210,559	9,294,558
NET (DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	(3,268,958)	5,077,227
CASH AND CASH EQUIVALENTS, BEGINNING OF YEAR	9,367,206	4,258,178
Effect of exchange rate fluctuations on cash and cash equivalents	74,280	31,801
CASH AND CASH EQUIVALENTS, END OF YEAR	US\$ <u>6,172,528</u>	US\$ <u>9,367,206</u>
Cash and cash equivalents comprise the following items:	0.044.0	
Bank and cash balances Money market deposits	3,016,593 5,610,705	8,055,097 3,269,395
Overdraft Overdraft	( <u>2,454,770</u> )	( <u>1,957,286</u> )
Total	US\$ <u>6,172,528</u>	US\$ <u>9,367,206</u>

The accompanying notes on pages 6 to 19 form an integral part of these financial statements



#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 1. GENERAL INFORMATION

The British Virgin Islands Electricity Corporation (the "Corporation") is a body corporate established in the British Virgin Islands under the British Virgin Islands Electricity Corporation Act, 1978 (the "Act") and is wholly owned by the Government of the British Virgin Islands (the "Government"). The principal activities of the Corporation are the generation, transmission, supply, distribution and sale of electricity within the British Virgin Islands.

#### 2. SIGNIFICANT ACCOUNTING POLICIES

The significant accounting policies adopted in the preparation of the Corporation's financial statements are set out below.

#### (a) Basis of preparation

These financial statements have been prepared in accordance with International Financial Reporting Standards, which comprise standards issued or adopted by the International Accounting Standards Board and interpretations issued by its Standing Interpretations Committee. They have been prepared under the historical costs convention and are expressed in U.S. dollars.

#### (b) Use of estimates

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### (c) Revenue and expenditure recognition

Revenue derived from the sale of electricity is recognised based on meter readings billed to customers on a monthly basis. In addition, the Corporation takes into account an estimated amount, which represents consumption for the days unread at the end of the year.

Interest and other income is recognised as it accrues. Expenses are recorded on the accrual basis as charged.

#### (d) Financial instruments

#### Cash and cash equivalents

Cash and cash equivalents represent cash on hand, balances with banks, net of any overdrafts, and other highly liquid financial instruments with original maturities of three months or less from the date of acquisition.

#### Receivables

Trade accounts receivable are recorded at invoiced amounts based on meter readings reduced by appropriate allowances for estimated irrecoverable amounts. The allowance for doubtful accounts is the Corporation's best estimate of the amount of probable credit losses in the Corporation's existing receivables balance. The Corporation determines the allowance based on historical write-off experience.

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (d) Financial instruments (continued)

#### Financial liabilities

The Corporation recognizes its financial liabilities on the date it becomes a party to the contractual provisions of these instruments. Financial liabilities are not recognized unless one of the parties has performed.

Financial liabilities are measured initially at fair value (transaction price) plus, transaction costs that are directly attributable to the issue of financial liability. Subsequent to initial recognition, these financial liabilities are measured at amortised cost. The Corporation derecognizes financial liabilities when the obligation specified in the contract has been discharged, cancelled, expired or surrendered. This is generally considered to be the trade date or transaction date.

#### (e) Offsetting

Financial assets and liabilities are offset and the net amount is reported in the balance sheet when the Corporation has legally enforceable right to off set the recognized amounts and the transactions are intended to be settled on a net basis.

#### (f) Inventories

Inventories are carried at the lower of cost and net realizable value. As items of inventory are used by the Corporation, they are transferred to fixed assets or expensed as repairs and maintenance, as appropriate.

#### (g) Fixed assets

Fixed assets, except land, are carried at cost less accumulated depreciation and amortization and any impairment in value. Land is carried at cost less any impairment in value.

The initial cost of fixed assets consists of the purchase price, including import duties, taxes and any directly attributable cost to bring the assets to their working condition and location for their intended use. Expenditures incurred after the fixed assets have been put into operation, such as repairs and maintenance costs, are normally charged to income in the period the costs are incurred. In situations where it can be clearly demonstrated that the expenditures have resulted in an increase in the future economic benefits expected to be obtained from the use of an item of fixed assets beyond its originally assessed standard of performance, the expenditures are capitalized as additional cost of fixed assets.

Depreciation is computed using the straight-line method over the estimated useful lives of the fixed assets. The rates of depreciation in use are based on the following estimated useful lives:

20-40	years
8-25	years
5-25	years
4	years
5	years
8	years
	8-25 5-25 4 5

Freehold land is not depreciated where the cost is distinguishable from the cost of buildings.



Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (g) Fixed assets (continued)

When an asset is sold or disposed of, or is permanently withdrawn from use and no future economic benefits are expected from its disposal, the cost and accumulated depreciation and impairment losses, if any, are removed from the accounts and any resulting gain or loss arising from the retirement or disposal is reflected in current operations.

Construction in progress and equipment under installation are stated at cost including cost of construction, equipment, and other direct costs. Borrowing costs that are directly attributable to the construction of property and equipment are capitalized during the construction period. Construction in progress and equipment under installation are not depreciated until such time as the relevant assets are completed and put into operational use.

#### (h) Impairment losses

The carrying amounts of the Corporation's non-financial assets are reviewed at each balance sheet date to determine whether there is any indication of impairment. If any such indication exists, the asset's recoverable amount is estimated at each balance sheet date. An impairment loss is recognised when the carrying amount of an asset or its cash-generating unit exceeds its recoverable amount. Impairment losses are recognised in the statement of income and retained earnings.

If in a subsequent period the amount of an impairment loss decreases and the decrease can be linked objectively to an event occurring after the write-down, the write down is reversed through the statement of income and retained earnings.

An impairment is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortization, if no impairment loss had been recognised.

#### (i) Borrowing costs

Borrowing costs are capitalized if they are directly attributable to the acquisition or construction of a qualifying asset. Capitalization of borrowing costs commences when the activities to prepare the asset are in progress and expenditures and borrowing costs are being incurred. Borrowing costs are capitalised until the assets are substantially ready for their intended use. If the carrying amount of the asset exceeds its recoverable amount, an impairment loss is recorded. Borrowing costs not directly attributable to the acquisition or construction of a qualifying asset are expensed when incurred.

#### (j) Deferred capital receipts

Customer contributions towards distribution and transmission equipment are taken to deferred capital receipts on the transaction date and are credited to the statement of income and retained earnings on a systematic basis over the respective useful life of the assets.

#### (k) Foreign currency transactions

Foreign currency transactions are accounted for at the exchange rates prevailing at the date of the transactions. Gains and losses resulting from the settlement of such transactions and from the translation of monetary assets and liabilities denominated in foreign currencies are recognised in the income statement. Assets and liabilities are translated at the exchange rate in effect at the balance sheet date.

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 2. SIGNIFICANT ACCOUNTING POLICIES (Continued)

#### (l) Retirement benefit costs

Retirement benefits cost is actuarially computed using the accrued benefit actuarial cost method (projected unit credit cost). This method reflects services rendered by employees to the date of valuation and incorporates assumptions concerning employees' projected salaries. Retirement benefits cost includes current service cost plus amortization of past service cost, experience adjustments and changes in actuarial assumptions over the average of the expected remaining working lives of covered employees.

#### (m) Provisions

Provisions are recognized when the Corporation has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic benefits will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation.

#### (n) Contingencies

Contingent liabilities are not recognized in the Corporation's financial statements but are disclosed unless the possibility of an outflow of resources embodying economic benefits is remote. Contingent assets are not recognized in the Corporation's financial statements but are disclosed when an inflow of economic benefits is probable.

#### (o) Subsequent events

Post balance sheet events that provide additional information about the Corporation's position at balance sheet date, if any, are reflected in the Corporation's financial statements. However, post balance sheet events that are not adjusting events are disclosed in the notes to the financial statements when material.

#### 3. RECEIVABLES

	<u>2007</u>	<u>2006</u>
Accounts receivable, trade	9,922,074	6,127,185
Prepayments	114,308	234,595
Other receivables	<u>458,044</u>	210,137
	10,494,426	6,571,917
Provision for doubtful debts	( <u>236,917)</u>	( <u>206,877</u> )
	US\$ 10.257.509	US\$ 6.365.040

#### 4. INVENTORIES

INVENTORIES	<u>2007</u>	<u>2006</u>
Generating plant and equipment parts Distribution and transmission parts Diesel fuel Vehicle parts Other spare parts and supplies Goods in transit	4,247,061 2,062,527 1,293,778 55,225 29,904 1,528,107	4,456,686 1,266,352 923,611 54,992 23,883 1,006,599
Provision for obsolete inventory	9,216,602 ( <u>273,720)</u> US\$ <u>8,942,882</u>	7,732,123 ( <u>294,737)</u> US\$ <u>7,437,386</u>



Notes to and forming part of the Financial Statements For the year ended December 31, 2007 Expressed in U.S. Dollars

#### 5. FIXED ASSETS

	Land & Buildings	Generating Plant & Equipment	Distribution & Transmission Equipment	Motor <u>Vehicles</u>	Computer & Other Equipment	Furniture & Fittings	Total
Cost							
At 1 January 2007 Additions Disposals	16,966,477 75,544	50,641,352 9,687,150 ( 279,163)	41,558,826 935,418	1,264,890	1,090,352 71,288	480,274 14,900	112,002,171 10,784,300 ( 279,163)
At 31 December 2007	17,042,021	60,049,339	42,494,244	1,264,890	1,161,640	495,174	122,507,308
Accumulated depreci	ation						
At 1 January 2007 Charge for the year Disposals	5,585,898 421,060	26,515,744 2,266,151 ( 279,163)	22,333,067 1,888,945	1,171,581 57,116	991,879 55,502	432,748 10,925	57,030,917 4,699,699 ( 279,163)
At 31 December 2007	6,006,958	28,502,732	24,222,012	1,228,697	1,047,381	443,673	61,451,453
Net book value							
At 31 December 2007	US\$ 11.035.063	US\$ 31,546,607	US\$ 18,272,232	US\$ 36,193	US\$ 114,259	US\$ 51,501	US\$ 61,055,855
At 31 December 2006	US\$ 11,380,579	US\$ 24,125,608	US\$ 19,225,759	US\$ 93,309	US\$ 98,473	US\$ 47,526	US\$ 54,971,254

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 6. CONSTRUCTION IN PROGRESS

Construction in progress at December 31, 2007 amounting to US\$558,810 is related to the cost of replacing the Anegada engines (US\$169,528) and the Wickham's Cay Feeder Underground project (US\$389,282), while the balance at December 31, 2006 amounting to US\$1,979,466 is related to expenditures to acquire the engines and installation works for Phase IV development program.

On May 2007, the construction of Engines 5 and 6 related to Phase IV development project was completed. The total cost incurred of US\$9,515,193 is included in fixed assets as part of generating plant and equipment (see Note 5). During the year, capitalized borrowing costs related to Phase IV project amounted to US\$541,949 (2006: US\$1,174,590). The capitalization rate used to determine the amount of borrowing costs eligible for capitalization was 5.5% per annum (see Note 8).

The installation of the Anegada engines is expected to be completed in July 2008. The estimated remaining cost to completion is US\$549,216.

As detailed in note 11, the Government of the British Virgin Islands contributed US\$4,000,000 and US\$360,000 to assist with the cost of replacing Engines 5 and 6 and the Anegada Engines, respectively.

7.	PAYABLES	2007	<u>2006</u>
	Accounts payable Accrued expenses	4,495,881 1,795,608	4,709,179 <u>495,763</u>
		US\$ <u>6,291,489</u>	US\$ <u>5,204,942</u>
8.	TERM LOANS	2007	<u>2006</u>
	Caribbean Development Bank A total of US\$2,889,550 was borrowed in four separate loans, one in Euro, one in British Pounds and two in US Dollars. The loans are repayable in 60 quarterly installments of US\$48,380 which commence June 1994 and bear interest on the original OCR portion of US\$2,157,5 at a variable rate of 6.25% p.a. at December, 31 2007 (2006: 6.25% p.a.) and on the original SFR portion of US\$731,970 at an effective fixed rat 6.0% p.a.	580	439,482
	British Virgin Islands Social Security Board US\$4,700,000 was borrowed for the building of a new power station in 1994. The loan is repayable in 30 semi-annual installments which commenced April 1994 and bears interest at a fixed rate of 8.0% p.a.	313,333	626,667
	British Virgin Islands Electricity Corporation Pension Fund US\$1,000,000 was borrowed in connection with the Phase II Development Programme. The final payment was made on January 1, 2007 and the loan carried interest at fixed rate of 7.0% p.a.		50,000
	Balance carried forward	US\$ <u>558,347</u>	US\$ <u>1,565,761</u>



#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 8. TERM LOANS (Continued)

	<u>2007</u>	<u>2006</u>
Balance brought forward	558,347	1,565,761
Banco Popular de Puerto Rico US\$9,000,000 was borrowed in connection with the Phase II Development Programme. The final payment made was on May 31, and the loan carried interest at a fixed rate of 7.0%p.a.  US\$30,008,000 was borrowed in connection with the Phase IV Development of US\$30,008,000 was borrowed in connection with the Phase IV	2007	449,612
installments of US\$500,133 which commenced December 31, 2005 and bears interest at a fixed rate of 5.5%p.a.	25,506,800	27,507,333
Less: repayable within one year	26,065,147 ( <u>2,558,879</u> )	29,073,094 ( <u>3,005,630</u> )
Repayable outside of one year	US\$ <u>23,506,268</u>	US\$ <u>26,067,464</u>

All of the above loans are guaranteed by the Government of the British Virgin Islands.

The Corporation has an overdraft facility available from the Bank of Nova Scotia allowing the Corporation to borrow up to US\$800,000, which would be secured by an unconditional and irrevocable guarantee from the Government of the British Virgin Islands. As at December 31, 2007, the Corporation had US\$Nil (2006:US\$Nil) drawdown under this facility.

#### 9. PENSION FUND LIABILITY

The Corporation has established a defined benefit plan which is fully funded. The assets of the plan are held independently of the Corporation's assets. The plan is valued by independent actuaries with the most recent valuation being carried out on August 13, 2008.

	<u>2007</u>	<u>2006</u>
Present value of funded obligations Fair value of plan assets Unrecognised loss	15,815,597 ( 9,992,173) ( <u>3,571,442</u> )	14,488,151 ( 8,958,008) ( 3,626,401)
Liability in the balance sheet	US\$ <u>2,251,982</u>	US\$ <u>1,903,742</u>

The amount recognised in the statement of income and retained earnings as pension expense is as follows:

	<u>2007</u>	<u>2006</u>
Current service cost	737,504	705,956
Interest cost	869,263	735,707
Amortised net loss	148,135	104,962
Expected return on plan assets	( 692,194)	( 493,955)
Past service cost	<u>135,822</u>	
	US\$ 1,198,530	US\$ 1,052,670

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 9. PENSION FUND LIABILITY (Continued)

The movement in the liability recognised in the balance sheet is as follows:

	<u>2007</u>	<u>2006</u>
Opening net liability Net periodic pension cost Contributions	1,903,742 1,198,530 ( <u>850,290</u> )	1,606,698 1,052,670 ( <u>755,626</u> )
	US\$ <u>2,251,982</u>	US\$ <u>1,903,742</u>

The principal actuarial assumptions used in calculating the pension fund liability are:

	<u>2007</u>	<u>2006</u>
Discount rate	6.0%	6.0%
Expected rate of return on plan assets	7.5%	7.5%
Rate of compensation increase	4.0%	4.0%

#### 10. DEFERRED CAPITAL RECEIPTS

	<u>2007</u>	<u>2006</u>
Balance at 1 January Customer contributions for the year Released to the statement of income and retained earnings	6,058,839 911,269 ( <u>748,681</u> )	5,994,662 776,779 ( <u>712,602</u> )
Balance at 31 December	US\$ 6,221,427	US\$ 6,058,839

#### 11. SHARE CAPITAL

	<u>2007</u>	<u>2006</u>
Issue and fully paid: 7 052 465 shares of \$1 00 par value each	US\$ 7 052 465	US\$ 7 052 465

The Corporation has unlimited authorized share capital.

All shares in the Corporation are owned by the Government of the British Virgin Islands.

A Board of Directors has been appointed. The Chairman has a casting, as well as deliberative vote; however, the decision of the majority of the directors present and voting at any meeting of the Corporation is deemed to be the decision of the Corporation.

Contributed surplus represents amounts contributed by the Government of the British Virgin Islands in addition to its subscription to the issued share capital.



#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 11. SHARE CAPITAL (continued)

During the year ended December 31, 2007, the Corporation received additional contributed surplus from the Government of the British Virgin Islands of US\$4,000,000 to assist in the construction and installation of Engines 5 & 6, and US\$360,000 for use in offsetting the cost of replacing and installing the Anegada engines.

#### 12. RELATED PARTY TRANSACTIONS

#### Sale of electricity

The Corporation earned US\$6,378,373 (2006: US\$6,083,044 in revenue from the Government of the British Virgin Islands, for the provision of products and services, of which US\$545,367 (2006: US\$391,470) was outstanding at the year end.

#### General and administrative expenses

Director's fees and expenses during the year amounted to US\$45,315 (2006: US\$44,979).

#### 13. STAFF COSTS

	<u>2007</u>	<u>2006</u>
Wages and salaries	5,341,841	5,103,954
Social security	167,545	155,074
Pension expense	845,371	1,052,670
Payroll taxes	267,153	268,093
Other employee expenses	<u>354,413</u>	<u>367,488</u>
	US\$ <u>6,976,323</u>	US\$ 6,947,279

The average number of full time employees in 2007 was 165 (2006: 172).

During the year ended December 31, 2007, the Corporation paid US\$135,822 (2006: US\$43,280) for past service costs and US\$737,504 (2006: US\$705,956) for current service costs to the defined benefit pension plan, which has been included as part of pension expense. Details of the pension plan can be found in note 9

#### 14. COMMITMENTS

The Corporation signed a contract with Delta Petroleum Caribbean Ltd. ("Delta") for the exclusive supply of refined petroleum products, for the period September 1, 2006 to August 31, 2008. Based on current fuel prices, the contract is valued at approximately US\$\$48,500,000. During the year, (2007: US\$27,641,466) was paid to Delta for supplies received.

No Limit Cleaning Services was awarded a janitorial contract for the period 1 May 2007 to 30 April 2008 amounting to US\$39,000 per annum, of which US\$ 26,000 had been paid at December 31, 2007.

On November 22, 2007, the Corporation renewed its contract for cash in transit services with Top Priority Security Services, Ltd for the period from February 7, 2008 to February 6, 2009. In accordance with the terms of the contract, the Corporation will pay Top Priority a monthly fee of US\$3,450 (US\$41,400 per annum)

On December 27, 2007. the Corporation signed contracts with Leonard & Associates Security Services for US\$68,000 and Top Priority for US\$68,000 for the provision of security services for the year ended December 31, 2008. The contract prices were US\$65,750 and US\$67,200 per annum respectively, none of which had been paid at year-end. No services had been performed on these contracts at the December 31, 2007.

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 15. Financial Instruments

#### **Risk Associated With Financial Instruments**

A financial instrument is any contract that gives rise to a financial asset of one enterprise or a financial liability or equity instrument of another enterprise.

The Corporation's activities expose it to a variety of risks: market risk (including foreign currency risk, cash flow interest rate risk and fair value interest rate risk), credit risk and liquidity risk.

- (a) Market risk
- (i) Foreign currency risk

Foreign currency risk is the risk that the value of a financial instrument will fluctuate due to changes in foreign exchange rates. The Corporation incurs foreign currency risk on transactions that are denominated in currencies other than the United States Dollar (US\$). The principal currencies giving rise to this risk are the British Pound  $(\pounds)$  and Euro (EUR).

At December 31, 2007, the Corporation had net foreign currency exposure as follows:

	Euro <u>Currency</u>	GBP <u>Currency</u>	<u>Total</u>
Financial Assets Cash		<u>73,153</u>	<u>73,153</u>
Financial Liabilities Term loans payable	<u>68.923</u>	<u>66,143</u>	<u>135,066</u>
Total foreign currency exposure	US\$( <u>68,923</u> ) U	JS\$ <u>7,010</u>	US\$( <u>61,913</u> )

At December 31, 2006, the Corporation had net foreign currency exposure as follows:

	Euro <u>Currency</u>	GBP <u>Currency</u>	<u>Total</u>
Financial Assets Cash		<u>428,615</u>	<u>428,615</u>
Financial Liabilities Term loans payable	124,062	<u>117,515</u>	<u>241,577</u>
Total foreign currency exposure	US\$( <u>124,062</u> ) U	JS\$ <u>311,100</u>	US\$ <u>187,038</u>

#### (ii) Cashflow and fair value interest rate risk

Interest rate risk is the risk that the value or future cash flows of a financial instrument will fluctuate due to changes in market interest rates. The Corporation's income and operating cash flows are substantially independent of changes in market interest rates since the majority of interest bearing instruments are fixed rate instruments.



#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 15. Financial Instruments (Continued)

- (a) Market risk (continued)
- (ii) Cash flow & fair value interest rate risk (continued)

At December 31, 2007, the Corporation's financial assets and liabilities were classified as follows:

	Interest Bearing	Non Interest Bearing	Total
Financial assets	<u>US\$</u>	<u>US\$</u>	<u>US\$</u>
Cash and cash equivalents Receivables	6,158,299	14,229 10,257,509	6,172,528 10,257,509
Total financial assets	<u>6,158,299</u>	10,271,738	16,430,037
Financial liabilities Payables Customer deposits Term loans payable	26,065,147	6,291,489 1,399,040	6,291,489 1,399,040 26,065,147
Total financial liabilities	<u>26,065,147</u>	7,690,529	33,755,676
Interest Sensitivity Gap	(19,906,848)	~	(19,906,848)

At December 31, 2006, the Corporation's financial assets and liabilities were classified as follows:

	Interest Bearing <u>US\$</u>	Non Interest Bearing <u>US\$</u>	Total <u>US\$</u>
Financial assets Cash and cash equivalents Receivables	8,824,298	542,808 <u>6,365,040</u>	9,367,206 6,365,040
Total financial assets	8,824,298	6,907,848	15,732,246
Financial liabilities Payables Customer deposits Term loans payable	29,073,094	5,204,942 1,265,157	5,204,942 1,265,157 29,073,094
Total financial liabilities	29,073,094	6,470,099	35,543,193
Interest Sensitivity Gap	(20,248,796)	-	(20,248,796)

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 15. Financial Instruments (Continued)

- (a) Market risk (continued)
- (ii) Cash flow and fair value interest rate risk (Continued)

The Corporation is exposed to interest rate price on term loans payable to the extent that prevailing interest rates may fluctuate from the fixed interest rates stated in note 8. Movement in the interest rates will not have a significant impact on the carrying value of these loans. However, there is an inherent risk that during the period to maturity the rates shown in note 8 may be higher than the prevailing market rates.

#### (b) Credit risk

Credit risk is the risk that a party to a financial instrument will fail to discharge an obligation and cause the other party to incur financial loss. Financial assets, which potentially expose the Corporation to credit risk, consist of cash and cash equivalents and receivables. The extent of the Corporation's exposure to credit risk in respect of these financial assets approximate the carrying values as recorded in the Corporation's balance sheet.

To reduce exposure to credit risk, the Corporation regularly reviews the credit performance of its customers. The Corporation invests available cash with various local banks, and is exposed to credit-related losses in the event of non-performance by these counterparties to financial instruments but, given their high credit ratings, management does not expect any counterparty to fail to meet its obligations.

The following table summarises the aging of the Corporation's financial assets at December 31, 2007:

	Less than 30 days <u>US\$</u>	31 and 60 days <u>US\$</u>	Between 61 and 90 days <u>US\$</u>	Over 90 days <u>US\$</u>	Total <u>US</u> \$
Financial Assets Cash and cash equivalents Receivables	6,172,528 8,707,019	<u>505,871</u>	<u>218,810</u>	825,809	6,172,528 10,257,509
Total Financial Assets	14,879,547	<u>505,871</u>	<u>218,810</u>	825,809	16,430,037

Of the balance over 90 days of US\$825,809, only US\$236,916 is considered impaired and was fully provided for. This relates to the portion of the accounts receivable which the Corporation is not certain that they will recover.

The following table summarises the aging of the Corporation's financial assets at December 31, 2006:

	Less than 30 days <u>US\$</u>	Between 31 and 60 days <u>US\$</u>	Between 61 and 90 days <u>US\$</u>	Over 90 days <u>US\$</u>	Total <u>US\$</u>
Financial Assets Cash and cash equivalents Receivables	9,367,206 5,456,982	281,110	134,017	- 492,931	9,367,206 <u>6,365,040</u>
Total Financial Assets	14,824,188	<u>281,110</u>	<u>134,017</u>	492,931	15,732,246



#### Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 15. Financial Instruments (Continued)

#### (b) Credit risk (continued)

Of the balance over 90 days of US\$492,931, only US\$206,877 is considered impaired and was fully provided for. This relates to the portion of the accounts receivable which the Corporation is not certain that they will recover.

Movement in the provision for bad debts:

	<u>2007</u>	<u>2006</u>
Balance at the beginning of the year Increase for the year	206,877 _30,000	81,041 <u>125,836</u>
Balance at the end of the year	US\$ <u>236,877</u>	US\$ 206,877

#### (c) Liquidity risk

Liquidity risk also referred to as funding risk, is the risk that the Corporation will encounter difficulty in raising funds to meet commitments associated with financial instruments. Liquidity risk may result from an inability to sell a financial asset quickly at, or close to, its fair value. Prudent liquidity risk management implies maintaining sufficient cash and marketable securities, and the availability of funding through an adequate amount of committed facilities.

At December 31, 2007, the Corporation's liabilities of US\$10,249,408 (2006: US\$9,475,729) are due within 12 months and are equal to their carrying balances as the impact of discounting is not significant. These are adequately covered by the financial assets. Thus at December 31, 2007, the Corporation has no significant exposure to liquidity risk.

#### (d) Fair value

The fair value of cash and cash equivalents, receivables, payables, customer deposits and term loans payable are not materially different from their carrying amounts due to the relatively short periods to maturity of these financial instruments. The fair value of receivables from BVI Government and borrowings approximate their carrying values.

#### 16. CONTINGENCIES

The Corporation was a party to the following ongoing legal proceedings at December 31, 2007 for which provisions were not made in these financial statements:

#### (a) Claim No. 27 of 2006

Claim for general damages for wrongful dismissal, and liquidated claims for attendant loss of pension and allowances totaling US\$38,882, and loss of gratuity up to the time of dismissal of US\$57,338 or alternatively US\$111,685 had the claimant been allowed to complete 25 years of service. The potential liability in costs based on the amount of the claim is a minimum of US\$23,244 in the event the claimant is completely successful, but the actual costs figure will increase based on the amount awarded for general damages.

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# BVIEC annual report 2007

#### **BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION**

Notes to and forming part of the Financial Statements For the year ended December 31, 2007

Expressed in U.S. Dollars

#### 16. CONTINGENCIES (Continued)

#### (b) Claim No. 139 of 2007

Claim for general damages for wrongful dismissal and/or unfair dismissal in relation to the Claimant's termination of employment for misconduct and attendant loss of pension and social security benefits, and security damages of \$5,592.24. The claim was struck out in the preliminary stages of the High Court proceedings and is now before the Court of Appeal and its outcome cannot be predicted with any degree of certainty.

#### (c) Unasserted Claim

Claim by an employee for loss and injury arising out of an accident on the Corporation's premises. The Corporation has accepted liability and is anticipating that the matter can be resolved by settlement between two parties. The employee is still undergoing treatment and it is difficult at this stage to properly estimate his entitlement to damages and any potential settlement figures.

#### 17. TAXATION

In accordance with section 20 of the Act, the Corporation is exempt from customs duties, land and house taxes, stamp duties and income taxes.



### Schedule to the Financial Statements - Expenses For the year ended December 31, 2007 Expressed in U.S. Dollars

	2007	<u>2006</u>
Generation		
Fuel usage Lubricating oil Materials and maintenance Wages and salaries Social security	26,680,215 249,581 1,780,964 2,158,767 63,980	24,432,981 238,947 2,707,133 2,041,341 57,092
Pension expense Payroll tax Other employee expenses Other generation expenses	432,715 83,865 133,379 235,338 US\$ 31,818,804	385,713 89,027 146,224 237,828 US\$ 30,336,286
Distribution	· <del>_ · _ · _ ·</del>	· <u></u>
Materials and maintenance Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other distribution expenses	625,346 1,342,667 43,890 320,184 81,103 92,067 	727,458 1,351,657 40,188 286,623 83,125 93,305 223,462
General and administrative	US\$ <u>2.829.863</u>	US\$ <u>2.805.818</u>
Insurance Legal and professional fees Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	574,521 369,434 377,199 9,659 90,198 15,821 26,880 731,285	524,969 400,639 364,123 9,381 88,917 17,523 25,979 679,695
Accounts	US\$ <u>2,194,997</u>	US\$ <u>2,111,226</u>
Wages and salaries Social security Pension expense Payroll tax Other employee expenses Other expenses	645,253 22,351 159,567 52,093 47,634 	650,682 22,449 149,829 43,572 48,489 174,527 US\$ 1,089,548

#### BRITISH VIRGIN ISLANDS ELECTRICITY CORPORATION

### Schedule to the Financial Statements - Expenses For the year ended December 31, 2007 Expressed in U.S. Dollars

	<u>2007</u>	<u>2006</u>
Customer service and meter reading		
Wages and salaries	497,981	389,078
Social security	15,997	14,250
Pension expense Payroll tax	115,386 18,647	69,312 17,390
Other employee expenses	32,143	31,470
Meter maintenance	22,1.5	61,541
Other expenses	69,102	61,951
	US\$ <u>749,256</u>	US\$ <u>644,992</u>
Desalination		
Desalination plant	105,958	194,193
Wages and salaries	119,366	81,063
Social security	4,651	4,240
Pension expense Payroll tax	25,510 8,001	15,652 7,376
Other employee expenses	9,042	8,210
Other expenses	964	
	US\$ <u>273,492</u>	US\$ <u>310,734</u>
Vehicle		
Wages and salaries	71,672	102,848
Social security	2,849	3,720
Pension expense Payroll tax	19,617 2,209	16,360 4,775
Other employee expenses	2,209 6,321	4,773 8,227
Other expenses	4,630	3,171
	US\$ <u>107,298</u>	US\$ <u>139,101</u>
Computing		
Wages and salaries	128,937	123,162
Social security	4,167	3,753
Pension expense	30,434	36,876
Payroll tax	5,416	5,305
Other employee expenses Other computing expenses	6,947 217,381	5,584 128.933
Other compating expenses		
	US\$ <u>393,282</u>	US\$ <u>303,613</u>



#### Generation and Sales Statisticis 2000 - 2007

	2000	2001	2002	2003	2004	2005	2006	2007
Units Generated (MWh)	107,131	122,906.60	139,009	138,895	146,034	158,303	166,166	179,434
Annual Increase (%)	3.32%	14.73%	13.10%	-0.08%	5.14%	8.40%	4.97%	7.98%
Units Sent Out (MWh)	103,591	119,947	134,196	131,020	135,462	145,406	152,873	168,333
Annual Increase (%)	-0.44%	15.79%	11.88%	-2.37%	3.39%	7.34%	5.14%	10.11%
Units Sold (MWh)	97,505	110,139.50	115,377.40	120,541	129,447	140,315	148,097	155,552
Annual Increase (%)	5.26%	12.96%	4.76%	4.48%	7.39%	8.40%	5.55%	5.03%
Loss % Net Generation	5.88%	8.18%	14.02%	8.00%	4.44%	3.50%	3.12%	7.59%
Max. Demand (KW)	18,910	21,340	23,870	23,080	23,840	26,750	27,240	28,840
Annual Increase (%)	8.03%	12.85%	11.86%	-3.31%	3.29%	12.21%	1.83%	5.87%
System Load Factor (%)	64.5	65.57	66.3	68.51	69.74	64.8	64.67	66.63
(generated basis)								
Customers at Year End	10,956	11,446	11,807	12,172	12,610	13,068	13,438	13,940
(%) Increase	2.78%	4.47%	3.15%	3.09%	3.60%	3.63%	2.83%	3.74%

#### Units Generated at Pockwood Pond and Long Bush Power Stations 2001 - 2007

Total	122,906	139,007	138,897	146,034	158,303	166,166	179,433	
December	10,913	11,301	12,117	12,400	13,230	14,500	13,200	
December	10,913	11,561	12,117	12,460	13,230	14,560	15,200	
November	10,795	12,917	11,569	11,861	13,444	14,702	14,714	
October	11,290	13,103	12,364	12,395	13,091	14,589	15,400	
September	9,632	12,331	11,320	11,654	13,315	12,941	14,822	
August	10,947	11,588	12,231	12,826	13,575	14,250	15,600	
July	10,412	13,376	12,617	13,373	14,418	14,785	16,538	
June	10,484	12,642	11,513	12,804	14,262	14,403	15,709	
Мау	10,077	10,200	11,879	12,268	13,405	14,484	15,942	
April	9,517	10,376	10,971	12,039	13,287	13,400	14,363	
March	10,094	10,796	11,130	11,594	13,342	13,502	13,973	
February	8,919	9,478	11,007	11,055	10,929	11,577	13,057	
January	9,826	10,639	10,179	11,705	12,004	12,972	14,115	
Months	2001	2002	2003	2004	2005	2006	2007	
	2004	0000	0000	2004	0005	2000	2007	



# GENERATING SETS

			Long Bush				Poc	Pockwood Pond				
Units	10	Ξ	41	17	-	2	က	4	5	9	7	ω
Installed KVA	2927	3210	2050	2000	3891	3891	6875	6875	6875	6875	6875	6875
Installed KW	2342	2568	1640	1600	3112	3112	2200	5500	5500	5500	2200	5500
Effective KW	2000	2300	1550	700	3100	3100	2200	2200	2500	5500	2200	5500
Engine Mfr.	Ruston	Mirrlees	Mirrlees	Caterpillar	Mirrlees	Mirrlees	Wartsila	Wartsilla	Wartsilla	Wartsilla	Wartsilla	Wartsilla
Engine Model	12 ATC	K6MK11	ESL12MK2	3516	KMAJMK3	KMAJMK3	9F38	9F38	9138	9F38	9F38	9F38
Engine Speed rpm	009	009	006	1800	009	009	009	009	009	009	009	009
Alternator	Brush	Brush	Brush	Caterpillar	Brush	Brush	ABB	ABB	ABB	ABB	ABB	ABB
Generating Voltage	13200	13200	13200	480	3300	3300	0099	0099	0099	0099	0099	0099
Installation year	1981	1983	1988	2000	1990	1990	1995	1995	2007	2007	2006	2006
Commissioned	Dec.	Dec.	May	Feb.	Sep.	Sep.	Nov.	Dec.	March	April	Sep.	Aug.
Age in years	25.08	23.08	18.67	7.08	16.34	16.34	11.17	11.08	0.83	0.75	1.33	1.42
Hours run to 12/31/07	121,254	112,293	66,829	12,988	92,093	96,156	87,193	84,493	5,167	5,941	10,341	10,921

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### 2007 VEHICLE FLEET

Item	Des.	Number	Туре	Year	Section	Location
1	CM	3880	Chevrolet Envoy	2005	Administration	Tortola
2	СМ	3577	Chevrolet Colorado Pickup Truck	2004	Distribution	Tortola
3	СМ	476	Chevrolet Extra Cab Full Size Pickup Truck	2004	Distribution	Tortola
4	СМ	500	Chevrolet Full Size Pickup Truck	2004	Distribution	Tortola
5	СМ	483	Chevrolet Full Size Pickup Truck	2004	Distribution	Tortola
6	СМ	499	Chevrolet Colorado Pickup Truck	2004	Generation	Tortola
7	СМ	497	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
8	СМ	495	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
9	СМ	487	Chevrolet S-10 Pickup Truck	2003	Distribution	Tortola
10	СМ	502	Ford Ranger Pickup Truck	2003	Distribution	Virgin Gorda
11	СМ	486	Chevrolet S-10 Pickup Truck	2003	Generation	Tortola
12	СМ	480	Chevrolet S-10 Pickup Truck	2003	Meter Reading	Tortola
13	СМ	3254	Chevrolet S-10 Pickup Truck	2003	Meter Reading	Tortola
14	СМ	498	Ford Ranger Pickup Truck	2003	Meter Reading	Tortola
15	СМ	1049	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
16	СМ	488	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
17	СМ	496	Chevrolet S-10 Pickup Truck	2002	Customer Services	Tortola
18	СМ	491	Chevrolet Full Size Pickup Truck	2002	Distribution	Tortola
19	СМ	484	Ford F450 Dump Truck	2002	Distribution	Tortola
20	СМ	477	Chevrolet Full Size Pickup Truck	2002	Generation	Tortola
21	СМ	2879	Chevrolet Pickup 2500HD	2001	Distribution	Tortola
22	СМ	2245	2000 Suzuki Vitara	2000	Administration	Tortola
23	СМ	481	Mitsubushi Montero	2000	Distribution	Tortola
24	СМ	2564	Ford F550 Bucket Truck	2000	Distribution	Tortola
25	СМ	479	Ford F550 Bucket Truck	2000	Distribution	Tortola
26	СМ	507	Ford F550 Bucket Truck	2000	Distribution	Tortola
27	СМ	2595	Chevrolet Pickup Truck	2000	Distribution	Virgin Gorda
28	СМ	501	Mitsubushi Montero	1999	Administration	Tortola
29	СМ	478	Chevrolet Pick Up	1999	Distribution	Tortola
30	СМ	505	Chevrolet Pickup	1999	Distribution	Tortola
31	CM	482	Chevrolet S-10 Pickup Truck	1999	Stores and Purchasing	Tortola
32	СМ	1829	Mazda Pickup Truck	1998	<b>Customer Services</b>	Tortola
33	СМ	1672	Ford F-150 Full Size Pickup Truck	1997	Distribution	Tortola
34	СМ	1162	Mitsubushi Montero	1997	Meter Reading	Anegada
35	CM	1163	Mitsubushi Montero	1997	Meter Reading	Virgin Gorda
36	СМ	503	Mitsubishi Truck	1995	Distribution	Anegada
37	СМ	504	Mitsubishi Truck	1995	Distribution	Jost Van Dyke
38	СМ	2465	Chevrolet Bucket Truck	1994	Distribution	Tortola
39	CM	493	Mitsubushi Montero	1993	Distribution	Generation
40	СМ	492	Mitsubushi Montero	1993	Distribution	Tortola
41	СМ	494	Mitsubushi Montero	1993	Distribution	Tortola
42	СМ	489	Cheverolet Full Size Pick-Up	1991	Generation	Tortola
43	СМ	490	Ford Bucket Truck F350	1990	Distribution	Tortola
44	СМ	485	Ford Bucket Truck F350	1990	Distribution	Virgin Gorda
45	СМ	1050	Altec Truck Model D880A-TB	1988	Distribution	Tortola
46	СМ	508	Ford Bucket Truck F800	1979	Distribution	Tortola